Executive Strategy & Management

Course Overview

Executive Strategy & Management is designed to help executives and senior managers develop a well formed organizational strategy and other essential documents and plans for success. At the end of the course, students will be able to develop a real-world strategy document for their organization and possess the elements necessary to put this plan into action.

Course Introduction 3m

Course Introduction

Section 01 - The Basics of Project Management

42m

The Basics of Project Management

What is Project Management?

Projects vs. Operations

The First Rule of Projects

The Triple Constraints

The Facts

What Knowledge Do You Need?

Certification

What Is Project Management All About?

So How Does An Organization Attain Predictable Results?

Project Boundaries

The Spectrum Diagram

PMBOK® Guide Knowledge Areas

Every Project Should Have

The Major Project Documents

The Project Charter

The Statement of Work

The Project Management Plan

The Project Data Sheet (PDS)

The Reporting Information Flow

The Basic Planning Steps

Section 02 - The Keys to Success

21m

The Keys to Success

Why Projects Fail

Performance & Maturity

Elevation Equals Performance

Performance

The Big Ideas

What Causes Delays

Section 03 - Strategy Basics

49m

Strategy Basics

The Value of Organizations

Financial Measures, Why They Fail

Barriers to Implementing Strategy

The Balanced Scorecard

Roles & Responsibilities

Terms

A Sample Strategy Map

The Balanced Scorecard For Profit

The Nonprofit Balanced Scorecard

The Customer Perspective

The Internal Process Perspective

The Financial Perspective

The Employee Learning & Growth Perspective

Deciding Who Should Implement

Mission, Values, Vision & Strategy

5 Key Questions For Change

The Mission Statement

Gast's Law

Core Values - Key Questions

Concluding Thoughts

Six Things to Do When You Get Home

You Must Invert The Pyramid

Course Closure

Total Duration: 1h 55m