# **Scrum Master Certified**

## **Course Overview**

This course provides students with an introduction to Scrum. It also teaches students about Scrum aspects, meetings in Scrum, and facilitating projects in Scrum.

Course Introduction 3m

Course Introduction

## **Chapter 01 - Course Introduction**

8m

Lesson: Course Introduction

Welcome to the Course!

Scrum/Agile Mentoring Community

Why Are You Here?

Using Bloom's Taxonomy

What do you Expect?

Housekeeping in the Classroom & Online

Conventions Used

Quizzes & Exercises

Scrum Certification Exams

Getting Started

#### Chapter 02 - Introduction to Scrum

43m

Introduction to Scrum

Learning Objectives

Terms to Know

Lesson: Scrum Overview

Scrum Overview

Project Management as a Discipline

Software Development Lifecycle Management

Traditional PM

Agile History

Agile Manifesto Principles 1-5

Agile Manifesto Principles 6-12

Agile Methods

Scrum History

Scrum Benefits

Scrum Scalability

Lesson: Scrum Concepts & Principles

Scrum Principles

**Empirical Process Control** 

Self-Organization

Collaboration

Value-Based Prioritization

Time-Boxing

Iterative Development

Scrum Aspects

Lesson: Scrum Phases & Processes

Scrum Phases

Initiate

Plan & Estimate

Implement

Review & Retrospect

Release

Lesson: Introduction to Scrum Summary

Introduction to Scrum Summary

Chapter Quiz

## Chapter 03 - Scrum Aspects

Scrum Aspects

Learning Objectives

Terms to Know

Lesson: Roles and Organization in Scrum

Identify the Scrum Master

Scrum Master Responsibilities

Scrum Master Authority

Identify the Product Owner

Product Owner Responsibilities

**Product Owner Authorities** 

Forming the Scrum Team

Scrum Team Responsibilities

Scrum Team Authorities

Identify the Stakeholders

Fundamental Differences with Traditional PM

Lesson: Business Justification

Value-Driven Delivery

Responsibilities

Factors

Business Justification and the Project Lifecycle

**Business Justification Techniques** 

MoSCoW Analysis

100-Point Method

Kano Analysis

Continuous Value Justification

Confirm Benefits

Lesson: Quality

Quality Definition

Acceptance Criteria

Definition of Done

Quality Management in Scrum

1h 3m

Lesson: Change Supporting Change

Unapproved and Approved Change Requests

Flexibility vs. Stability Integrate Change

Lesson: Risk

Risks vs. Issues

Risk Attitude

Risk Identification

Risk Assessment

Risk Prioritization

Risk Mitigation

Risk Burndown Chart

Minimizing Risk in Scrum

Lesson: Scrum Aspects Summary

Scrum Aspects Summary

Chapter Quiz

#### Chapter 04 - Meetings in Scrum

Meetings in Scrum

Learning Objectives

Terms to Know

Lesson: Project Vision Meeting

Create The Project Vision

Project Vision Meeting

JAD Sessions

**SWOT Analysis** 

Gap Analysis

Outputs of Project Vision Meeting

Lesson: User Group Meetings

Create the Prioritized Product Backlog

**Developing Epics** 

Epics & Personae

**User Group Meetings** 

Writing User Stories

User Story Acceptance Criteria

Lesson: Sprint Planning Meeting

The Task or Sprint Planning Meeting

Two Parts of a Task Planning Meeting

Planning Poker

Fist of Five

Points for Cost Estimation

Other Estimation Techniques

Use Index Cards

Decomposition

Determine Dependencies

Establishing Estimation Criteria

1h 22m

Creating the Sprint Backlog

Scrumboard

Sprint Burndown Chart

Velocity

**Sprint Tracking Metrics** 

Outputs from Sprint Planning Meeting

Lesson: Conducting the Daily Standup (or Daily Scrum)

The Daily Standup Meeting

Three Daily Questions

The War Room

Outputs from Conduct Daily Standup

Lesson: Grooming the Prioritized Product Backlog Meeting

Product Backlog Review Meetings

**Facilitate Communications** 

Lesson: Sprint Review Meeting

Sprint Review Meeting

Outputs of Sprint Review Meeting

Lesson: Retrospect Sprint Meeting

The Retrospect Sprint Meeting

Explorer-Shopper-Vacationer-Prisoner (ESVP)

Speed Boat

Metrics & Measurement Review

Outputs from Retrospect Sprint Meeting

Lesson: Release Planning Meeting

Conduct Release Planning Meeting

Outputs of Release Planning

Piloting Plan

Organizational Deployment Methods

Communications Plan

Lesson: Meetings in Scrum Summary

Meetings in Scrum Summary

Chapter Quiz

#### Chapter 05 - Facilitating Projects in Scrum

Facilitating Projects in Scrum

Learning Objectives

Terms to Know

Lesson: Scrum Artifacts

Prioritized Product Backlog

**Product Backlog Items** 

Ship Deliverables

Outputs from Ship Deliverables

Definition of Done

Sprint Backlog

Scrumboard

Sprint Burndown Chart

Sprint Burndown Chart - Graphic

36m

Release Burndown Chart

Release Burndown Chart - Graphic

Lesson: Creating Deliverables

Creating the Deliverables

Building Deliverables in Scrum

Refactoring

Lesson: Convening a Scrum of Scrums

Projects, Programs, and Portfolios

Scrum of Scrums

Four Questions per Team

Outputs from Scrum of Scrums

Manage Distributed Teams

Working with Distributed Scrum Teams

Lesson: Facilitating Projects in Scrum Summary

Facilitating Projects in Scrum Summary

Chapter Quiz

Course Closure

Total Duration: 3h 55m